



**From:** Schworer, Philip J. <PSchworer@fbtlaw.com>  
**Sent:** Tuesday, September 17, 2013 9:15 AM  
**To:** Burke, Shaun; Kakade, Seema  
**Cc:** David.Constant@essroc.com; Albert.Tien@essroc.com; Beatriz.Rivera@essroc.com;  
Keith.Crowley@essroc.com  
**Subject:** CONFIDENTIAL BUSINESS INFORMATION / Essroc / Conference Call Follow - up / San Juan / Sept 17th 11 am

Shaun and Seema, attached are copies of the RATA report and process-related data regarding the San Juan kiln. We are prepared to discuss these data during our conference call scheduled for 11 am today. Call me if you have any questions in the mean time. Thank you. Phil.

**Philip J. Schworer**

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